



U.S. ARMY CORPS OF ENGINEERS

Norfolk
Engineer District

Certificate of Appreciation

is presented to:

Stephen B. Ballard

for exceptional leadership and effectiveness as President, C.E.O and founder of S.B. Ballard Construction Company. During 2001, 2002 and 2003, S.B. Ballard Construction established itself as the number one construction firm for the U.S. Army Corps of Engineers, Norfolk District. During this period your dedication to completing the Seawall sections of the Virginia Beach Hurricane Protection Project and the commencement and diligent execution of the Langley Air Force Base Fitness Center, the Fort Lee Aerial Delivery Facility, and the Langley Air Force Base Operations Support Center was exceptional. This effort will result in over \$105 million of construction placement with outstanding quality and a superior safety record. Your support to the citizens of the Commonwealth of Virginia, the soldiers and airmen of our Armed Forces and the Norfolk District is evidence of your commitment to National Security and the American way of life. The U.S. Army Corps of Engineers is honored to be associated with Stephen B. Ballard and the tremendous leadership and collaboration you have provided towards meeting the needs of our Nation.

David L. Hansen
COL, District Engineer
Commanding

10 July 2003
Date

